

ERIA Digital Innovation and Sustainable Economy Centre (E-DISC): Visible Initiatives for ASEAN and Japan (16 December 2023)

# Action towards Digitalization of Supply Chains in ASEAN and Japan

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# ERIA and Digital Innovation and Sustainable Economy Centre

### **About ERIA**

- Established in 2008 as an International Organization
- Member countries: <u>10 ASEAN countries</u> and <u>6 ASEAN dialogue partners</u> (AU, CN, IN, JP, KO, NZ)
- Three objectives: <u>deepening economic integration</u>, <u>narrowing development gaps</u>, <u>and achieving</u> <u>sustainable economic development</u>
- Conduct <u>researches</u> and make <u>policy recommendations</u>

### About ERIA Digital Innovation and Sustainable Economy Centre (E-DISC)

- Launched in 2023 as a dedicated division within ERIA to catalyze digital innovation and a sustainable economy in ASEAN and East Asia
- Four goals: fostering public private dialogue, catalyzing regional open innovation, nurturing technological-savvy talent, and providing practical policy proposals
- The digitalization of supply chains in ASEAN and Japan is the first project of this centre

# Background and objective

ASEAN and Japan face challenges related to <u>emerging supply chain issues</u>. To overcome challenges collaboratively, ERIA's Digital Centre provides a <u>dialogue</u> <u>platform for stakeholders</u> to discuss <u>benefits through data-sharing across supply</u> <u>chains</u>





# Method

- "Start small, grow big" strategy gradually expand target regions and industries.
- Identify pain points within specific industries and develop use cases to address these challenges by forming discussion groups composed of supply chain stakeholders.
- Summarize discussions and publish reports by utilizing both high-level and detailed documents. This year (ASEAN-Japan 50<sup>th</sup> anniversary), we compiled the <u>Vision for</u> <u>Digitalization of Supply Chains in ASEAN and Japan</u>, along with the report on "<u>Use</u> <u>Case Concretization: Visualization of Carbon Footprint for the Automotive Industry</u>."

# Immediate focus: target countries, industries, and experts

Indonesia (Automotive)	Singapore (Control Control Con	Thailand (Automotive)	Vietnam (Electronics)
Nita Kartikasari (KADIN)	Teng Theng Dar (BASE) Ariel Goh (ITE College East) Bee Lock Oh (SLA)	Archanun Kophaiboon (Thammasat U) Piti Srisangnam (Chulalongkorn U)	Le Thi Thu Thuy (VCCI) Truong Gia Binh (FPT)



# Vision – mission and value proposition

#### Mission

Through collaborations between ASEAN and Japan, to establish a <u>digitalized and sustainable supply chain</u> that <u>is trusted and</u> <u>reliable, cost and time efficient</u>, and <u>with transparency, traceability, connectivity</u>, and <u>interoperability</u> to enable <u>seamless</u> <u>movement of goods and service</u> between ASEAN and Japan.

#### Value proposition

- **Transparency**: Provide increased visibility in supply chains and build trust among all the stakeholders with adequate, accurate and secured data and information sharing.
- **Traceability**: Enhances the reliability and quality of the data, facilitating compliance adherence and proper quality management by tracking the path and change history of data
- **Connectivity**: Improve supply chain efficiency by promoting connections across suppliers, manufacturers, and customers through digital and data exchange.
- Interoperability: Enables different systems or platforms to be compatible, facilitating seamless data integration and sharing
- **Sustainability**: Drive ethical and environmental responsibility in industry ecosystem by actively pursuing carbon emission reduction and human rights protection with harmonized standards.
- **Competitiveness**: Build supply chain resilience by predicting and mitigating supply chain risk, as well as enhancing functional capabilities of supply chain stakeholders to further improve efficiency.
- **Collaboration:** Promote collaboration across ASEAN countries and Japan, and between large enterprises and **SMEs** by exchanging best practices and know-how.
- **Reliability**: Provide disciplined standards and governance for secure data exchange with security and, ensure accuracy and confidentiality of information



# Vision – essential requirements and enablers

#### Use case

Actual data exchange & utilization among stakeholders based on specific objectives (GHG visualization, Traceability etc)

a Infrastructure	<b>b</b> Rule	
Data management model		Data sharing rule and protocol
Middleware (Exchange /distribute functions)	Soft Requirements of Infrastructure	
Security		Principle for digital trust
Network/ Hardware (Router/ Switch/ Server)	Hard Rule	SC related law/ regulations

### C Mindset and skillset Change mgmt. and education for people's mindset, digital literacy and skillset for utilizing digital

### **a** Infrastructure

Data management model

• Definition of standard dataset and quality Middleware

 Functionalities in infrastructure to support exchange data (i.e. data exchange connector)
 Security

• Functionalities to ensure security in infrastructure Network and Hardware

• Physical components of infrastructure

### **b** Rule

Data sharing rule and protocol

- Standard rules/processes for data sharing Requirements of infrastructure
- Standard specification of infrastructure or systems Principle for digital trust
  - Digital ID or certification for ensure trust in cyber world

#### SC related law/ regulations

 Related law or regulation in the region (i.e. ESG related, data protection related law)

Visic	)n — p	poten	tial use c	ases		Comico al cia	Example of use cases	
	R&D	Desig	gn Prototype		Customer analysis	Support	Maintenance	
	Supply chain	Procurem	ent Logistics	Production	Logistics	Sales		
	SC	① SC Structure	Supplier structure	Production network	Sales & lo	gistics network		
	Resilience	2 Risk	Macro risk (Geopolitical/Pandemic, etc)					
Sustainable		Prediction	Supplier risk	Plant shutdown/ accider	nt			
		③ SC performance	2	Operating status/through	put Transpo	rtation delay		
	Sustainable	(4) GHG	End-to-end carbon footprint visualization/reduction					
	SC	5 Regulatory/	End-to-end human rights audit/traceability					
S.	×	Compliance	End-to-end regulatory audit/trackability					
	Efficient 6 SC Pla		End-to-end supply chain plan optimization					
	SC	⑦ Traceability	Cold chain logistics					
<u>୍</u> ଦି ବ୍ ବ	$^{\circ}\rangle^{\circ}\rangle^{\circ}$	of goods	Ports/Customs info.	Inventory location	Delive	ry Tracking		
		<sup>(®)</sup> Traceability of Money		PO/ invoice transaction	1			
③ Capacity Equip. Capacity/manpower Delivery Capacity								
Engineering	10 Design	/ R&D	(1) line information	Service	12 Logistics/ marke	eting services		
Collaboration	Additiv	ve manufacturing	Production line optimizat	collaboration	Last mile/	Customer data	Predictive	
Q	L R&I	) collaboration	Digital Twin		delivery	marketing	maintenance	

# Use case – Visualization of carbon footprint

## Method

- Selected a visualization of carbon footprint use case to concretize as a starting point, given its importance and interest in global and regional markets.
- Identify pain points and challenges in ASEAN region and draw implications for data sharing initiative through benchmark of Catena-X and discussion with experts in ASEAN countries and Japan.

# **Discussion focus: local challenges and implications in ASEAN**

Indonesia	Japan	Singapore 🔅	Thailand	Viet Nam
Kukuh Kumara(GAIKINDO)	Rei Machinaga (TOYOTA TSUSHO) Theerawat Limpibunterng (DENSO)	Eric Chan (YCH)	Chanapun Juangroongruangkit (Thai Summit)	Takahiro. Onouchi(FPT)

# Use case concretization – Key components and implication

#### Key components

### 1 Key stakeholders

- Stakeholders to establish <u>data</u> <u>standards</u>, define and implement <u>technical architectures</u>
- Stakeholders to develop <u>IT</u>
  <u>applications</u>
- <u>Actual participants and users</u> of data sharing initiative

### **3** Data sharing standard

- and processes
- Data collection and assessment : Primary data collection and data quality assessment
- Data calculation and allocation: Scope 3 calculation and allocation of emission data
- <u>Data verification and usage</u>: Compliance with standards, access and usage control

#### **2** Data coverage and items

- <u>Data source and scope</u>: Primary data vs secondary data, Scope 3 emission coverage
- <u>Data granularity and freshness</u>: Product-level granularity and realtime data
- <u>Data items</u>: Relevant activity data, emission factor and direct emission data

Visualization

of Carbon

Footprint

#### **Technical Architecture**

- <u>Data management</u>: Common standard for data set, data quality and interface
- <u>Middleware</u>: Components for data connecting/sharing and data security
- <u>Network and hardware</u>: OS and physical components of IT infra

#### Implications to address local challenges

#### Design clear incentives for SMEs

- ASEAN auto industry is fragmented and needs to offer benefits for SMEs to participate in data sharing initiatives
- These incentive can include IT support, operation efficiency and new business opportunity

Active engagement of the government sector is important to initiate and promote the data sharing initiative

# Provide IT infrastructure and clear rules/ standards to ensure data accuracy

 Challenges may arise in collecting data to calculate product-level GHG emissions and providing quality data due to less advanced data management systems

# **3** Provide GHG calculation functions with clear guideline for data sovereignty and data governance

- SMEs might be reluctant to share data due to concerns on data sensitivity and the risk of data leaks
- The standards for data sovereignty and calculation can vary among multiple countries

# Need to design clear rules and technical specifications for data sharing platform



# Progress and Next steps



- Finalized the Vision for Digitalization of Supply Chain in ASEAN, aligned with the Discussion Group(DG)
- Formed a Use Case Sub Discussion Group (SDG) with experts from ASEAN and Japan, and conducted multiple discussions to define the use case blueprint
- Developed use case concretization report for Visualization of Carbon Footprint
- Launched separate SDG with IT expertise to discuss the direction of our data sharing platform

### Next Step 🚽

- Develop a grand design for promotion plan and structure to communicate and market overall direction of our vision and use case (1Q 2024)
- Develop use case implementation plan for pilot and roll out (1Q 2024)
- Verify technical architecture and IT requirements for data sharing platform (1Q 2024)
- Establish a promotion structure by involving relevant stakeholders and prepare for implementation (2Q 2024)

# Thank you!

