

ERIA's Masterplan for ASEAN-Japan Next-Generation Automotive Industry

(Preliminary Report)

Alloysius Joko Purwanto Energy Economist, ERIA

ASEAN-Japan Economic Co-Creation Forum 2024 Meeting for Session1 -Next Generation Vehicle Tokyo, 20 December 2024

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Concept and Vision of the Masterplan for ASEAN-Japan Next Generation Automotive Industry

Master Plan

A guide for policy makers, industry players and other stakeholders to strengthen ASEAN's automotive industry's competitiveness while decarbonising.

Most important drivers

✓ Climate Issues

- Decarbonisation
- Electrification

✓ Sustainability

- Circularity
- Fossil fuel scarcity

✓ New technologies

- Digitalisation
- Artificial intelligence
- Connected, autonomous, shared, and electric vehicles





ASEAN's Automotive Industry Strength

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ASEAN's automotive industry has grown by producing **vehicles tailored to local demand, mainly internal combustion engine (ICE)** and by **supplying them within and outside ASEAN**

| AS | EAN's unio (mainly | que demand y ICEs) | Broad concentration of ICE supply chains | Export to outside ASEAN with similar demand | |
|--|-----------------------|----------------------------------|---|---|--|
| Sales have almost doubled in 10 years driven by local models such as | | | ¹ ASEAN has successfully established a wide supply chain , for example | Exporting to more than 120 countries ^{*3} such as | |
| Pic | kup truck | | Assembler appx. 20 companies | | |
| | | Multi-purpose vehicles (MPVs) | Tier1 Auto parts Producers appx. 700 companies | C* | |
| Sub & | ocompact Mini car | | Tier2,3 Auto parts Producers appx. 1,700 companies | | |
| Appx. 60% of light vehicle sales | | | Structure of Automotive Industry ^{*2} (Thailand) | | |

Note: 1) Yearly sales volume in ASEAN6. Data compared with 2009 and 2019. 2019 data is used to avoid the impact of COVID19. Light vehicles include light vehicle cars and light commercial vehicles with gross weight of <6t. 2) Includes both 2&4 wheelers 3) Countries outside ASEAN with over \$100K in annual imports from ASEAN in the past 5 years. Source: ASEAN Automotive Federation, Global Data, ERIA(2020) "Assessing the Readiness of Industry 4.0 and the Circular Economy", Trade Map.

Various Powertrain Mix Trends in Global Market

Amidst uncertainty, there are and will be **various powertrain mix trends following a variety of market demands**

Policy Driven Powertrain Mix Forecast of Major Markets (%)

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Note: ROW includes all countries where data is available except ASEAN, the US, China, and the EU. BEV: battery electric vehicle, HEV: hybrid electric vehicle, PHEV: plug-in hybrid electric vehicle. Other Evs: EREV (extended range EV), FCEV (hydrogen fuel cell EV), PFCEV (hydrogen plug-in fuel cell EV). Source: GlobalData



Other Evs

HEV

ICE

BEV + PHEV

Main Factors Influencing BEV & PHEV Adoption Expansion

The adoption of BEVs and PHEVs is influenced not only by polices, but demand and market factors also play a significant role in shaping the future prediction

| M | ajor Policy Targets | Main Factors Influencing BEV & PHEV Adoption Expansion | | |
|-------------|---|--|--|--|
| Thailand | 30% of annual local production by 2030 (by NEVPC ^{*1}) | Infrastructure / ecosystems | Extensive charging station covering suburban and island areas Supporting ecosystem of BEV and PHEV, such as maintenance and disposal | |
| Indonesia | 20% of all car sales by 2025 (by President Joko Widodo) | Product Varieties | Available models in the market that meet the regional vehicle demand^{*3} Consumer preferences on vehicles^{*4} | |
| Malaysia | 20% of annual new car sales by 2030 ^{*2} (by MITI) | હિં | • Price competitiveness through private investment in BEV-PHEV production | |
| Philippines | Stop sales of new ICE cars and to make them 100% EVs by 2040 (by DOE) | Total cost of ownership against purchasing power | Fuel prices for ICE and HEV Subsidy on BEVs production for OEMs/ purchase for consumers Regulation on ICE production and consumption | |

Note: *1: National Electric Vehicle Policy Committee.*2: Malaysia also has targets for 2040 and 2050, which are 50% and 80% respectively *3: Current BEV and PHEV models are primarily designed for urban use, with smaller passenger capacity, less durability, lower payload capacities, etc. *4: ASEAN consumers still largely question the reliability and sustainability of BEVs) Source: Government Websites, EMIS, Deloitte SEA Automotive Survey.

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ASEAN's Varied-Pathway Transitions

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ASEAN can pursue varied-pathway transitions by taking advantage of its strength: promoting ICEs and HEVs while investing in xEVs^{*1} for the future

| | Major Produced Vehicles | Production Volume ^{*2} | Policy Directions for the future growth | Horizon 2035 Potential "Co-creation" Areas |
|----------------|-----------------------------|---------------------------------|--|--|
| Current | ICE HEV/ Biofuels*? xEVs | For ASEAN For Market Export | Continue to invest in a <u>low-</u> <u>emission ICE/HEV ecosystem</u> to strengthen current ASEAN's supply chain. | Support transitions in technology, suppliers, and human resources Beduce life-cycle CO2 |
| 2035 | ICE HEV/ Biofuels (xEVs) | For ASEAN For Market Export | Offer a diverse lineup of ICE, HEV, sustainable biofuels, and e-fuels to meet various market demands while <u>investing in xEVs</u> and upgrading automotive supply chain. | <u>emissions</u> and decarbonise the power sector <u>Develop stable xEV</u> <u>supply chains</u> with |
| Beyond 2035 | ICE HEV/ Biofuels xEVs | For ASEAN Market For Export | Invest in <u>emerging mobility</u> <u>technologies</u> like connected, autonomous, and shared vehicles | resource circularity Develop sustainable biofuels and e-fuels for the local economy |

Note: *1: xEVs include BEVs, PHEVs and hydrogen FCEVs, *2:The illustrative growth of "For ASEAN Market" and "For Export" is intended to demonstrate the anticipated increase without providing specific numerical projections, *3:Biofuels include also biofuel related technologies such as flex-fuel vehicles (FFVs).

